A meeting of the Governing Body was held this day.

| Present: | Ms Minghella, Professor Preston, Professor Hedley, Professor Parker, Professor Ogilvie, Professor Jacobs, Professor Thompson, Professor Griffiths, Dr Burrows, Professor Lestas, Professor Tasioulas, Professor Carroll, Ms Wyburd, Professor Gibson, Professor Goodman. Professor Hughes, Professor <br> Smith, Professor Greenham, Dr Harris, Professor Phillips, Professor Cacho, Professor Sterckx, Professor Watson, Professor Stranks, Professor Franklin, Dr Follini, Dr Moore, Mr Ball, Professor Berman, Professor Budvytis, Dr Foyster, Dr Klee, Professor Laman, Professor Lawson, Professor Lockwood, Mr McCarthy, Professor Philpott, Dr Pollard, Professor Turner, Dr Wimpenny |
| :---: | :---: |
| Student Reps: | Ms Rafalin (UCS), Ms Mason (MCR) |
| Apologies: | Dr Zhang, Professor Jahn, Professor Holdstock, Professor van Veen, Professor Lazar, Professor Friend, Dr Stilliman, Dr Carter, Mr Ross, Professor Rowitch, Dr Wolf, Professor Shorttle, Professor Cabrera Serrenho, Professor Howarth, Professor Clayton, Dr Riley, Professor Thomason |
| On Leave: | Professor Sanson, Professor Chesters, Professor FrolovaWalker, Professor Prabhu, Dr Guy |

## MINUTES

## UNRESERVED BUSINESS

1. Declarations of Interest

There were no declarations of interest.
2. Matters arising from the Unreserved Minutes of 14 June 2021

There were no matters arising.
3.

The Master thanked Fellows and Staff for their warm welcome to Clare. She noted that there were certain areas of College activity which she would start to address in the new year with Fellowship input: teaching, learning and research; access and inclusion; sustainability.

## 4. Old Court Update

The Estates Director provided an update on the Old Court works. Her progress report was illustrated with a short film from Barnes, the building contractors. Work

